

ASSORTMENT OPTIMIZATION

- Although we want choice models that capture a wide range of customer behavior, we also want the models to be easy to optimize over.
- The main pricing problem related to choice models is assortment optimization: given a set of items (with given prices) and a choice model, we want to offer a subset of items to maximize revenue
- Formally: Given item set $N = \{1, 2, \dots, n\}$, choice model Π s.t. $\Pi_j(s) = \mathbb{P}[\text{Item } j \text{ purchased from set } S \subseteq N]$
 - ~~Price~~ Item j has price P_j
 - If set S is offered, revenue $R(s) = \sum_{j \in S} \Pi_j(s) P_j$
 - Aim - pick $S^* \equiv \underset{S \subseteq N}{\text{argmax}} R(s)$

- Note - # of subsets of $N = 2^n - 1$

(2)

In general, finding S^* may be difficult

- However, for the MNL model, it can be found efficiently using a simple algorithm!

Assortment opt under the MNL model

- Recall - For the MNL, $\exists v_j \geq 0$ for each item j s.t.

$$\pi_j(s) = \frac{v_j}{v_0 + \sum_{i \in S} v_i} = \frac{v_j}{1 + \sum_{i \in S} v_i} v(s)$$

↑ can assume $v_0=1$ by normalizing

$$\Rightarrow R(s) = \sum_{j \in S} \frac{v_j p_j}{1 + v(s)}, \quad R^* \triangleq \max_{S \subseteq N} R(s)$$

- Thm (Gallego, Talluri & Van Ryzin) - Let $p_1 \geq p_2 \geq \dots \geq p_n$, and

$$E_0 = \emptyset, \quad E_1 = \{1\}, \quad E_2 = \{1, 2\}, \quad \dots, \quad E_n = N$$

(nested-by-revenue sets)

Then $\exists k^* \in \{0, 1, \dots, n\}$ s.t. $E_{k^*} \in \operatorname{argmax}_{S \subseteq N} R(s)$

(i.e., there is some nested-by-revenue set which has opt revenue!)

Pf - By definition, we know $\forall S \subseteq N$ (3)

$$R^* \geq \frac{\sum_{j \in S} v_j P_j}{1 + \sum_{j \in S} v_j}$$

$$\Rightarrow R^* \geq \sum_{j \in S} v_j (P_j - R^*) \quad \forall S \subseteq N$$

↑
equal for S^*

- Now suppose an oracle told us R^* ; then in order to find S^* , we can instead find -

$$(S^* =) S' \equiv \arg \max_{S \subseteq N} \sum_{j \in S} v_j \underbrace{(P_j - R^*)}_{\text{'Virtual Price'}}$$

- The solution to the above problem is to pick $S' = \{j \mid P_j \geq R^*\}$

- Observe that $S' = E_k$ (nested-by-revenue set) for some k

- What if we do not know R^* ?

We can still search over the $\{E_k\}$ to find the best!

$$\Rightarrow S^* = S' = \max_{k \in \{0, 1, \dots, n\}} [R(E_k)]$$



Eg - (Assortment Opt under MNL)

5 items, prices $(p_1, p_2, \dots, p_5) = (7, 6, 4, 3, 2)$

MNL parameters $(v_1, v_2, \dots, v_5) = (3, 5, 6, 4, 5)$, $v_0 = 10$

Assortment S	$\{1\}$	$\{1, 2\}$	$\{1, 2, 3\}$	$\{1, 2, 3, 4\}$	$\{1, 2, \dots, 5\}$
$R(S)$	1.615	2.833	3.125	3.107	2.939

However, ~~these problems~~ ^{these problems} are much harder to solve for general $\Pi_j(s)$!

Eg - (2-class MNL)

2 classes $\{a, b\}$, $\alpha^a = 0.5$, $v^a = (5, 20, 1)$, $v_0^a = 1$
 $\alpha^b = 0.5$, $v^b = (1/5, 10, 10)$, $v_0^b = 1$

Prices $= (8, 4, 3)$

Then: Opt for class ~~a~~ $a \equiv \{1\}$, $R^* = 20/3$

Opt for class ~~b~~ $b \equiv \{1, 2\}$, $R^* = 26/7$

Opt for mixture $\equiv \underline{\{1, 3\}}$, $R^* = 4.48$

not nested-by-revenue!

Thm - 2-class MNL assortment optimization is NP-complete.